

# Maria Oana Mos



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# **PROFESSIONAL EXPERIENCE**

02/2025 - ONGOING Arad, Str. Elena Drÿgoi no. 2, Romania PROF.DR.HABIL.ING. "AUREL VLAICU" UNIVERSITY OF ARAD, FACULTY OF FOOD ENGINEERING, TOURISM AND ENVIRONMENTAL PROTECTION

Teaching and research activities

Disciplines: Rural development, Project management, Rural development strategies, Rural tourism and agritourism strategies, Financing rural development projects, Sustainable development

02/2023 - 02/2025 Arad, Str. Elena Drÿgoi no. 2, Romania CONF.DR. HABIL, ENG. "AUREL VLAICU" UNIVERSITY OF ARAD. FACULTY OF FOOD ENGINEERING, TOURISM AND PROTECTION ENVIRONMENT

Teaching and research activities

Disciplines: Rural development, Project management, Rural development strategies, Rural tourism and agritourism strategies, Financing rural development projects, Sustainable development

2017 - ONGOING Arad, Str. Eroul Necuunÿu no. 15B, Romania VICE PRESIDENT OF THE ARAD DEVELOPMENT CENTER ASSOCIATION

Attracting non-reimbursable funds, project management, educational activities, conducting studies and research, developing development strategies, event organization

04/12/2019 - 21/12/2023 Place. Sudrigiu, no. 136, Com. Rieni, Jud. Bihor, Romania PROJECT MANAGER RNP ROMSILVA - ADMINISTRATION OF THE APUSENI NATURAL PARK RA

Efficient coordination of all project activities in order to achieve the established objectives. Ensuring communication with the Managing Authority, team members, and contract providers. Manage the project budget in accordance with the financing contract. Prepare reimbursement documentation eligible expenses.

Monitoring project progress.

10/2015 - 01/2022 Arad, Str. Elena Drÿgoi no. 2, Romania CONF.DR.ENG. "AUREL VLAICU" UNIVERSITY OF ARAD, FACULTY OF FOOD ENGINEERING, TOURISM AND ENVIRONMENTAL PROTECTION

Teaching and research activities

Disciplines: Project Management, Rural Development Strategies, Rural Tourism and Agritourism Strategies, Project Financing rural development, Sustainable Development)

Address Arad, Bdul Revolutiei no. 77, Arad, Str. Elena Drÿgoi no. 2, Romania

09/2007 - 11/2014 Arad, Str. Elena Drÿgoi no. 2 CONF.DR.ENG. "AUREL VLAICU" UNIVERSITY ARAD, FACULTY OF FOOD ENGINEERING, TOURISM AND ENVIRONMENTAL PROTECTION

## Teaching and research activities

Bachelor's degree subjects: Environmental Resources Economics, Rural Development. Other subjects taught: Community Policy in environmental protection, Common Agricultural Policy, Environmental management, Ecosystem protection Master's disciplines: Sustainable development, Internal audit, Risk management in the food industry

2007 - 2014 Oradea, Romania TUV RHEINLAND ROMANIA LECTURER

#### Lecturer, professional training courses, specialist in ISO 22000, ISO 19011 standards

#### 02/2003 – 10/2007 Arad, Str. Elena Drÿgoi no. 2, Romania

HEAD OF THE WORK, DR.ENG. "AUREL VLAICU" UNIVERSITY OF ARAD, FACULTY OF FOOD ENGINEERING, TOURISM AND PROTECTION ENVIRONMENT

#### Teaching and research activities

Subject Head: Environmental Resources Economics, Rural Economics

01/2000 – 10/2001 Arad, Romania RECEPTIONIST, PR ASSISTANT INTERNATIONAL LANGUAGE CENTER

#### Course activity coordination, promotion

07/1999 – 01/2000 Arad, Ady Endre Street, Romania **COMMERCIAL DIRECTOR** SC ELLIS SRL

#### Market development, customer relations

09/1997 – 08/1999 Timisoara, Str Aradului no.115, Romania **PREP.DRD.ENG.** USAMVB TIMISOARA, FACULTY OF AGRICULTURAL MANAGEMENT

## Teaching and research activity

Disciplines: Agricultural Economics and Rural Development

# LANGUAGE SKILLS

## Mother tongue(s): ROMANIAN

Other language(s):

	COMPREHENSION		SPOKEN		WRITTEN
	Comprehension oral	Read	Written expression	Conversation	
ENGLISH	C2	C2	C2	C2	C2
ITALIAN	B1	B1	B1	B1	B1
FRENCH	B2	B2	B2	B2	B1

Levels: A1 and A2 Basic user B1 and B2 Independent user C1 and C2 Experienced user

# DIGITAL SKILLS

# Microsoft Office Internet Browsing

# EDUCATION AND VOCATIONAL TRAINING

2023 - 2023 Romania

QUALIFICATION IN ENGINEERING AND MANAGEMENT IN AGRICULTURE AND RURAL DEVELOPMENT, OME 6602/1.11.2023

2017 – 2019 Netherlands SPECIALIST IN CIRCULAR ECONOMY Delft University of Technology, Credential ID ee79b8c900af4517abf9f6bddb318c71

## Address Delft, South Holland, NL, Netherlands

2016 - 2017 Arad, Romania

PROJECT MANAGER SC SOFT SKILLS TRAINING, Certificate series L, No. 00120152

, released by the Ministry of Labor, Family

2014 - 2015 Arad, Romania

TRAINER - ADULT TRAINING SPECIALIST Mediasoft Arad, Certificate Series J, no. 00239503, issued by the Ministry of Labor, Protection Family

02/2007 - 03/2007 Oradea, Romania

INTERNAL AUDITOR FOR ENVIRONMENTAL MANAGEMENT SYSTEMS IN ACCORDANCE WITH SR EN ISO 14001:2005 TUV Rheinland Romania, certificate no. TRA/07/22868

#### 2006 – 2007 Bucharest , Romania

CERTIFICATE OF ATTESTATION FOR THE DEVELOPMENT OF ENVIRONMENTAL IMPACT ASSESSMENT STUDIES RELEASE BY MINISTRY OF ENVIRONMENT AND SUSTAINABLE DEVELOPMENT Ministry of Environment and Sustainable Development, Numeric code EIM-03-402/04.07.2007

#### 2006 - 2007 Bucharest, Romania

CERTIFICATE OF ATTESTATION FOR THE PREPARATION OF ENVIRONMENTAL BALANCE SHEETS ISSUED BY THE MINISTRY OF ENVIRONMENT AND SUSTAINABLE DEVELOPMENT, Ministry of Environment and Sustainable Development, Code number BM-03-409/04.07.2007

#### 2005 - 2006 Oradea, Romania

SPECIALIST IN HYGIENE MANAGEMENT IN THE FOOD INDUSTRY ACCORDING TO HACCP AND ISO 22000 TUV Rheinland Romania, certificate no. TRRO AK – 393 – 2006

2004 - 2005

CERTIFICATE IN ADVANCED ENGLISH, COUNCIL OF EUROPE LEVEL C1, CERTIFICATE NO. 0015042300 University of Cambridge, ESOL Examinations

#### 2004 - 2005

FIRST CERTIFICATE IN ENGLISH, COUNCIL OF EUROPE LEVEL B2, CERTIFICATE NO. 001337 University of Cambridge, ESOL Examinations

#### 1996 – 2001 Timisoara, Romania DOCTOR IN AGRONOMY USAMVB Timisoara

## 1997 – 1999 Timiÿoara, Romania

POST-UNIVERSITY STUDIES IN AGRICULTURAL MANAGEMENT USAMVB Timisoara

1991 – 1997 Timiÿoara, Romania HORTICULTURAL ENGINEER USAMVB Timisoara

### RELEVANT EXPERIENCE IN THE FIELD

#### 2019 - ONGOING

External evaluator expert, Vice-chair, Rapporteur, Monitor, European Commission, European Research Executive Agency

Rural Development Course (Rural Development in the EU, policies and strategies, Agro-protectionist measures for rural development).

#### 2016 - 2017

Review of the journal Mitigation for Adaptation Strategies for Global Change, Ed. Springer

### 2010 - 2011

Member of the Advisory Council of the Western Regional Environmental Protection Agency for the implementation of the program Nature 2000

#### 2010 - 2011

Member of the Valea Superiorioara a Criÿului Alb Local Action Group, LEADER program

#### 2007 - 2008

Member of the editorial board of the Scientific and Technical Bulletin, "Aurel Vlaicu" University of Arad

## 2005 - 2007

Socrates Erasmus Scholarship – Teacher Mobility, Polytechnic Institute of Portalegre – Portugal, Higher School of Technology and Management, Higher Agricultural School,

#### 2005 - 2006

Member of the editorial board of the Scientific and Technical Bulletin, "Aurel Vlaicu" University of Arad

# 2003 - 2004

Member of the editorial team of the Annals of the "Aurel Vlaicu" University of Arad, Chemistry and Environmental Protection Series

### 2004 - 2005

Coordinator of the Biodiversity working group for the preparation of the Local Action Plan for Arad County, coordinator, Arad Environmental Protection Directorate

#### 2004 - 2005

Member of the working committee of the Arad County Council in order to draw up the Tourism Development Strategy in Arad County

#### 2005 - 2006

Member of the Executive Committee of the V Vest Regional Development Agency in order to elaborate the Development Plan Regional Council of Region V West, 2007 – 2013

## MANAGEMENT AND LEADERSHIP SKILLS

Working group coordinator and working group member

- Member of the Scientific Council of the "Aurel Vlaicu" University of Arad
- Member of the Senate of the "Aurel Vlaicu" University of Arad
- Member of the Scientific Council of the "Aurel Vlaicu" University of Arad
- Vice-Dean of the Faculty of Food Engineering, Tourism and Environmental Protection
- Scientific Secretary, Faculty of Food Engineering, Tourism and Environmental Protection
- Member of the board of the Technical Sciences and Technologies department, Member of the board of the Faculty of Food Engineering, Tourism and Environmental Protection, Member Community Relations Office, HOPS program representative
- Commission for Curriculum and University Qualification
- Responsible for the bachelor's degree specialization: Engineering and Management in Public Catering and Tourism, responsible for the Master's degree specialization: Environmental Quality Assessment and Control
- Member of the undergraduate and dissertation committees, specializations in Engineering and Management in Public Food and Tourism, Engineering Biotechnical and Ecological Systems, Environmental Quality Assessment and Control, Product Quality Management feeding
- Specialist referee in doctoral thesis analysis committees

## ORGANIZATIONAL SKILLS

2016, Organization of Economic Mission to the People's Republic of China through the Enterprise Europe Network program

Responsible for signing the cooperation agreement with the Economic Cooperation Agreement with Henan Province, through the Chamber of Commerce China Chamber of Commerce and Industry (CCPIT) Department for the Promotion of International Trade, UAV cooperation agreement with the Hospital of Kaifeng Traditional Medicine, UAV cooperation agreement with Kaifeng Junior Shaolin Military Academy

2016, Zhengzhou, China, Co-organizer B2B meeting

Co-organizer of the business brokerage at the China Chamber of International Commerce, Henan Province (CCPIT)

## 2015, Arad, Organizer of the PNDR 2014 - 2016 advertising information seminar

Organizer of the information seminar advertising PNDR 2014 – 2016 measures 1, 2, 4, 8, 15 and 16 and an Innovative Valorization Project Productive and Economic-Social, of the existing rural Territorial Potentials in Arad County through European projects. The target group is represent the mayors of rural localities.

## 2015, Arad, Bio-Eco-Efficiency seminar organizer

Developing SMEs and partnerships for bio-eco-efficiency through the Enterprise Europe Network program

2015, Arad, Infoday and brokerage event - Biotechnology - Science for our business

Event organized by the Enterprise Europe Network program

Arad March 25, 2014, organizer of the conference launching the Horizon 2020 program and the Research, Development and Innovation Plan 2014 – 2020

Event organized in partnership with ANCS

2008, Arad, Organizing Committee of the International Symposium of Aurel Vlaicu University of Arad, "International Symposium Research and Education in Innovation Era", second edition, November 2008

2006, Arad, Organizing Committee of the International Symposium of Aurel Vlaicu University of Arad, "International Symposium Research and Education in Innovation Era", first edition November 2006

#### 2005, Arad, Organization of the Workshop "Global Environment and Urban Response"

Organizers: "Aurel Vlaicu" University and "Animed" Association NGO, visiting teacher Dr. John W. Sutherlin Tulane University in New Orleans, USA

2005, Arad, Organization of the symposium with the theme: "Microoxygenation - an innovative oenological technique for improving quality of white and red wines"

Organizers: UAV Arad, in collaboration with Intec , SC Dalvinest and ONIV., February 2005

2004, Arad, Organization of the International Symposium of Aurel Vlaicu University of Arad "Scientific research a bridge towards European integration" 3-4 November 2004

2003, Organization of the Volunteer Camp - Retezat National Park

2004, Volunteer Camp Organization, Piatra Craiului National Park

## CONFERENCES AND SEMINARS

2018 - 2019 Bucharest, Romania

RezultatE+ Workshop, Dissemination and exploitation of results within Erasmus+ strategic partnership and dialogue projects for youth, ANPCDEFP Bucharest, March 20-22, 2019

2015 - 2016 Vienna, Austria

16th International Multidisciplinary Scientific GeoConference SGEM 2016, SGEM Vienna GREEN Extended Scientific Sessions

2015 – 2016 Beijing, China Training Enterprise Europe Network Beijing, How to do business in China

2015 – 2016 Zhengzhou, China Business brokerage at the National Consumer Goods Fair Zhengzhou, China

2014 - 2015 Brussels, Belgium

Enterprise Europe Network 2015-2020 program launch conference and B2B meeting participation, Brussels, organizer EASME COSME

#### 2013 - 2014 Bratislava, Czech Republic

Participation in the launch conference of the Horizon 2020 framework program and participation in the B2B meeting, organized by EASME and the Gov. Czech Republic

#### 2011 - 2012 Timisoara, Romania

International Colloquium on Communication and Culture in European Romania, Timiÿoara, organized by Univ. Politehnica Timiÿoara and West University of Timiÿoara

#### 2010 - 2011 Bucharest, Romania

Roundtable "Agriculture incotro?", organized by CNCIS and the University of Agronomic Sciences and Veterinary Medicine of Bucharest, Bucharest May 13, 2011

2009 – 2010 Bucharest, Romania CNCSIS 12th National Conference, Bucharest 13 - 15 May 2010

2009 - 2010 Brussels, Belgium

"Danube Forum", Brussels, organizer European Committee of the Regions (CoR), European Union

2009 – 2010 Novi Sad, Serbia XVI international Ecoconference, 22-25 September 2010, Novi Sad

2008 - 2009 Brussels, Belgium

European Consumer Summit, Brussels, organised by the European Commission, Directorate-General for Health and Consumer Protection

#### 2008 - 2009 Bucharest, Romania

Conference "Doctorate in Schools of Excellence", organized by ANCS, Bucharest, October 2009

# 2008 - 2009

UNESCO Forum on Higher Education Issues in Europe: "Access, Value, Quality and Competitiveness"), organizer MECI under the patronage of the Prime Minister of Romania and in collaboration with UNESCO-CEPES, the Council of Europe, the Commission European, OECD

2008 - 2009 Sibiu, Romania

National Erasmus Conference, organized by the National Agency for Community Programmes in the Field of Education and Vocational Training , September 2009, Sibiu

#### 2008 – 2009 Alba Iulia, Romania

International UAB – BENA Conference, Management and sustainable protection of the environment, Alba Iulia, Romania, May 6-7th, 2009

2005 – 2006 Cluj Napoca, Romania

5th International Symposium "Perspectives of Agriculture in the 3rd Millennium", October 5-6, 2006, University of Sciences Agricultural and Veterinary Medicine Cluj-Napoca

#### 2005 - 2006 Iasi, Romania

The 3rd International Conference on Environmental Engineering and Management ICEEM / 03, Iasi, 2006

2005 - 2006 Opatija, Croatia

41st Croatian and 1st International Symposium on Agriculture, 13 - 17 February 2006. Opatija Croatia

2004 - 2005 Chisinau, Republic of Moldova

The Third International Conference "Economic Chemistry", Latest Advances, Chisinau, Republic of Moldova

2004 - 2005 Oradea, Romania

Natural Resources and Sustainable Agriculture, International Scientific Session Oradea – Debrecen

2004 - 2005 Sibiu, Romania

International Conference "Agricultural and Food Science, Processes and Technologies", 12-13 May 2005, Sibiu

2003 – 2004 Szeged, Romania

International Conference on Food Science Proceedings, University of Szeged, College of Food Engineering, May 20-21, 2004

2003 – 2004 Arad, Romania

Workshop "Joint design of eco-sustainable interventions in protected areas", Arad, November 29-30, 2004

2002 - 2003 Bergamo, Italy

"Prima conferentza delle aree protette della provincial di Bergamo" May 13, 2003, Parco Adda Nord, Bergamo - Italy

2002 - 2003 Rotunda - Retezat National Park, Romania

Workshop "Joint analysis of the biodiversity of some ecosystems", September 7-11, 2003, Rotunda - National Park Retezat – Romania

2002 – 2003 Bucharest, Romania

ICIM Bucharest, Environment and Industry – International Symposium Environment and Industry, Bucharest

#### project

04/12/2019 - 21/12/2023

Developing tools for adaptive management of natural capital in protected areas Natural Park Apuseni, ROSCI0002 Apuseni, ROSPA0081 Apuseni Mountains – Viÿdeasa and ROSCI0016 Buteasa", code SMIS2014+ 122643

Project manager

Project financed by the Large Infrastructure Operational Program 2014-2020. Beneficiary RNP ROMSILVA – ADMINISTRATION OF THE APUSENI NATURAL PARK RA, contract no. 287/05.12.2019 Total value of 22,512,776.71 lei

Link http://www.parcapuseni.ro/index.php?option=com\_content&view=article&id=210&Itemid=343\_\_\_\_\_

08/2018 - 11/2019

Digital based tools aiming at the development of skills for internationalization

Project team member Funded by Erasmus +, project leader CDA, Project No. 2018-1-RO01-KA204-049514 Total value of 234,586 Euros

Link https://indigiterasmus.eu/ro/category/news/

08/2018 - 09/2020

Strategic Partnership for Soft Skills Building through Gamification

## Project manager

Funded by Erasmus +, project leader CDA, Project No. 2018-1-RO01-KA202-049112 Total value of 187,216 Euros Project manager Funded by Erasmus +, project leader CDA, Project No. 2016-1-RO01-KA204-024403 Total value of 171,519 Euros

## Link http://www.i-pool.eu/

## 08/2015 - 08/2017

Online Game for Entrepreneurship and Innovation

## Project team member

Funded by Erasmus+, project leader Cardet Cyprus, 2015-1-CY01-KA204-011868 Total value of 255,433 Euros

Link https://entrinno.org/\_\_\_\_

08/2015 – 04/2017 Stopping the spread of invasive plant species in the Lunca Mureÿului Natural Park

#### Project manager from the partner

Funded by the European SEE mechanism, project leader PNLM, partners UAV Arad and CDA, contract no. 6324/14.09.2015 Total project value 400 143 Euro

Links http://sesil.eu/ro/home/ | http://www.eemj.icpm.tuiasi.ro/pdfs/vol19/no3/6\_113\_Brinzan\_19.pdf

#### 2014 - 2017

Boosting Smart and Innovation-Driven Growth for Romanian SMEs

### Project team member

Funded by EASME, project leader ADR West, ADR Oltenia, University of Craiova, Tehimpuls, Framework Partnership Agreement number 649475, contract value 427 886.40, CDA budget 36 975 Euro

Link https://www.eenroboost.ro/en/acasa/\_\_\_\_

2011 – 2014 Biodiversity of Species ad Elevato Valore Nutraceutico ed Agroenergetico

## Project team member

Financed with funds from the ERDF OP 2007/2013 of the Basilicata Region (Italy) Partners UAV Arad, Consiglio Nazionale delle Ricerche – Istituto di Genetica Vegetale – Basilicata – Italy (NUTS: ITF52), Agricultural Biotechnology Center – Pest – Hungary (NUTS: HU102) Total project value 443586 Euro

2009 – 2011 Promoting biological control methods in agriculture, through the transfer of innovative tools and skills

## Project team member - e-learning manager

The project is financed by the LLP program, beneficiary CCIA Arad, Agreement No. 2011-1-RO1-LEO05-15320 Contract value 288,990 Euros

2009 – 2011 Green Business is Smart Business

Project team member - e-learning manager Agreement number 2010-3538/001-001- GR-LEONARDO-LMP, beneficiary of the CCIA Arad contract Contract value 400,000 Euros

2009 – 2011 Developing On-Line Consumer Education and Training for Adults

Project team member Funder EUCEN - European Universities Continuing Education Network, UAV Arad project partner, SANCO/2006/B1/008 Module 8, DGSANCO-EUCEN Total project value 876,771 Euros

2009 - 2010

Monitoring sites that are mainly composed of salt meadows and loess in the Pannonian biogeographic region (habitats 1530 and 6250 but also other habitats and species of community interest)

Habitats Directive for the salt marsh habitat group, funded by the Romanian Academy UAV contract beneficiary Arad, Total contract value 3500 lei

2009 – 2010 A journey in the memory of the streets of Lazio

Project team member Publication development Funder: Progetto Arkès Association from Rome, Italy Beneficiary of the UAV Arad contract, contract no. 2276 /14.10.2010, total contract value 1,500 Euro

2009 – 2010 Oro blu VI. La bassa valle del Tiber

Project team member Publication development Funder: Progetto Arkès Association from Rome, Italy Beneficiary of the UAV Arad contract, contract no. 139/2.01.2010, total contract value 2,300 Euro

2008 – 2009 Pre-feasibility study on the tourism development of the Morilor Canal

Project team member Funder: Canalul Morilor Association Beneficiary of the UAV Arad contract, contract no. 446/25.02.2009, total contract value 110,000 RON

2006 – 2010 Product safety and European consumer's rights

Project team member Funder EUCEN & Commission of the European Communities, DGSANCO UAV Arad project partner, contract no. 655/08.03.2007, contract value 48,000 euros

2006 - 2009

Experimentation and application of an environmental accounting evaluation matrix regarding the valuation of ecological goods

Contract manager Financier Adda Nord Park, Lombardy, Italy Beneficiary of the UAV Arad contract, contract no. 463/19.02.2007, contract value 7500 Euro

2006 – 2007 Application of Mass Spectrometry in Life Safety

Project team member, event organizer Funded by NATO research grants, CBP.EAP.ARW 982750, beneficiary of the UAV Arad contract, contract value 38,000 Euros

2006 - 2007

Promoting consumer interests through the quality of food products and ensuring consumer safety food in the context of the implementation in Romania of the European market surveillance management

Research team member

Funder: National Association for Consumer Protection and Promotion of Programs and Strategies in Romania Beneficiary of the UAV contract Arad, contract no. 740/12.02.2007, contract value 600 RON

2005 - 2006

Preparing a feasibility study to solve the neutralization of the landfill in Arad

Project team member Funder: Arad City Hall Beneficiary of the UAV Arad contract, contract no. 25579/19.06.2006, contract value 75000 RON

2005 – 2006 Mureÿ Forum

Project team member

Organization of the final conference of the project, communication campaign to engage local communities in the action of

HYGENISATION

INTERREG III A HU-RO-SCG-1/356 financier, UAV partner, financially ineligible

## 2004 - 2005

Optimizing the fertilization system for leguminous seeds, bringing nitrogen into the nutrient resources pool atmospheric fixed symbiotic

## Project team member

Financier: Commercial Company SA "Unisem" Bucharest Beneficiary of the UAV contract Arad, contract no. 2964/17.08.2005, contract value 3000 RON

2001 - 2004

International environmental cooperation project Italy - Romania

# Project team member

Funder Lombardy Region, Italy Beneficiary UAV Arad in partnership with the Romanian Academy, the Natural Monuments Commission and Retezat National Park Contract value 58,500 Euros

1998 - 1999

The European orientation of postgraduate education in Romania

## Project team member

Funder Tempus (Phare) Structural Joint European Project Leader University of Hohenheim Genrania, University of Aberdeen UK, USAMVB Timisoara, USAMV Cluj Napoca, USAMV Iasi Internship in the Department of Agricultural Economics, University of Aberdeen, UK, training in Economics environmental resources

## 1996 - 1997

Rural Financial Markets for the Small Private Farm Sector

## Project team member

ACE-PHARE-1995-Project by the European Union Coordinator University of Hohenheim, Stuttgart, Germany, partner USAMVB Timiÿoara

## NETWORKS AND AFFILIATES

2001 - ONGOING Association of Food Industry Specialists in Romania member

 $2014-2016\ {\rm Environment}\ {\rm Sector}\ {\rm Group},\ {\rm Enterprise}\ {\rm Europe}\ {\rm Network},\ {\rm DG}\ {\rm Growth},\ {\rm EC}\ {\rm member}$ 

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